

COMMUNITY & LEISURE	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2002/2003	***** 2003/04 *****		2004/2005
	£	ORIGINAL	REVISED	£

SERVICE ANALYSIS

Sport and Leisure	21,273	444,850	462,970	493,880
Personal Social Services	25,115	27,300	28,780	26,470
Community Information Centre	52,400	57,610	56,300	60,010
Youth and Arts Development	28,859	33,710	40,820	39,550
Saffron Walden Museum	185,744	215,160	215,840	222,520
Tourism	97,476	100,660	99,110	104,740
Grants to Outside Bodies	102,371	111,153	111,150	137,830
Bridge End Gardens	60,952	53,170	87,770	97,160
Emergency Planning	46,134	35,470	33,910	35,520
Community Safety	70,908	39,970	45,520	40,470
Drug Awareness	34,608	16,030	(7,530)	(15,400)
Community Wardens	-	50,000	50,000	50,000
DIRECT BUDGET TOTAL	725,840	1,185,083	1,224,640	1,292,750
Internal Charges (Net)	1,118,947	362,730		
	1,844,787	1,547,813		

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COMMUNITY AND LEISURE MANAGEMENT

Staffing Costs	130,691	136,390	138,840	143,760
Direct Admin Costs	5,143	1,810	1,950	2,030
DIRECT BUDGET TOTAL	135,834	138,200	140,790	145,790
Internal Charges (Net)	(135,834)	(138,200)		
	<u>0</u>	<u>0</u>		

SPORT AND LEISURE

LEISURE (CLIENTSIDE)

Changed Arrangement	0	258,750	258,750	267,800
Previous Arrangement	105,107	0	0	0
Private Finance Initiative	66,088	0	0	0
External Audit Expenses	11,900	0	0	0
Premises - Bowls Hall	245	2,610	2,610	2,670
DIRECT EXPENDITURE TOTAL	183,340	261,360	261,360	270,470
Income - PFI Special Grant	(351,476)	0	0	0
- Contract Payments	(7,510)	0	0	0
- Bowls Hall	(25,423)	(19,800)	(19,800)	(19,800)
DIRECT BUDGET TOTAL	(201,069)	241,560	241,560	250,670
Internal Charges (Net)	801,293	59,930		
	<u>600,224</u>	<u>301,490</u>		

LEISURE AND ADMINISTRATION

Staffing Costs	46,039	21,850	38,010	53,840
Direct Admin Costs	1,937	1,530	1,530	1,600
DIRECT EXPENDITURE TOTAL	47,976	23,380	39,540	55,440
Income - Other	(1,346)	0	0	0
DIRECT BUDGET TOTAL	46,630	23,380	39,540	55,440
Internal Charges (Net)	(25,060)	(3,380)		
	<u>21,570</u>	<u>20,000</u>		

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SPORTS DEVELOPMENT

Staffing Costs	30,816	32,690	32,020	32,820
Promotional Activities	11,430	11,720	11,680	11,720
Sports Development Trading	6,689	14,900	14,980	15,040
DIRECT EXPENDITURE TOTAL	48,935	59,310	58,680	59,580
Income - Sports Development Trading	(9,057)	(17,600)	(17,600)	(17,600)
DIRECT BUDGET TOTAL	39,878	41,710	41,080	41,980
Internal Charges (Net)	38,596	39,420		
	78,474	81,130		

PERSONAL SOCIAL SERVICES

DAY CENTRES

Direct Costs - Saffron Walden	11,230	10,960	10,720	11,120
- Stansted	6,074	8,030	7,780	8,110
- Takeley	5,359	7,190	6,960	7,090
- Thaxted	7,349	8,500	8,780	8,970
- Dunmow	12,826	14,710	16,630	13,270
DIRECT EXPENDITURE TOTAL	42,838	49,390	50,870	48,560
Income - Donations	(4,087)	(4,090)	(4,090)	(4,090)
- Fees and Charges	(13,636)	(18,000)	(18,000)	(18,000)
DIRECT BUDGET TOTAL	25,115	27,300	28,780	26,470
Internal Charges (Net)	91,223	66,320		
	116,338	93,620		

COMMUNITY INFORMATION CENTRES

Staffing Costs	40,007	42,640	43,080	46,190
Premises - Thaxted	18,493	16,570	17,420	18,000
Direct Admin Costs	5,322	7,800	6,300	6,320
DIRECT EXPENDITURE TOTAL	63,822	67,010	66,800	70,510
Income - Agency Account	(11,422)	(9,400)	(10,500)	(10,500)
DIRECT BUDGET TOTAL	52,400	57,610	56,300	60,010
Internal Charges (Net)	(52,400)	(57,610)		
	0	0		

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YOUTH AND ARTS DEVELOPMENT

Staffing Costs	27,818	29,730	36,840	32,370
Professional Promotions	12,747	6,890	6,890	7,100
Community Development	2,650	2,250	2,250	2,320
Other Running Costs	7,027	3,010	3,010	3,010
DIRECT EXPENDITURE TOTAL	50,242	41,880	48,990	44,800
Income - Grant	(10,810)	(2,920)	(2,920)	0
- Fees and Charges	(10,573)	(5,250)	(5,250)	(5,250)
DIRECT BUDGET TOTAL	28,859	33,710	40,820	39,550
Internal Charges (Net)	10,941	11,210		
	39,800	44,920		

MUSEUM - SAFFRON WALDEN

Staffing Costs	159,689	163,800	164,110	169,410
Repairs and Maintenance	7,236	34,120	33,830	32,870
Additional Storage	3,258	3,340	4,830	5,250
Other Premises Costs	18,776	19,500	18,820	20,040
Conservation and Display	4,863	4,500	30,300	4,600
Collection Management	3,247	3,330	3,330	3,440
Direct Admin Costs	17,438	17,330	17,360	17,660
DIRECT EXPENDITURE TOTAL	214,507	245,920	272,580	253,270
Income - School Visits	(8,990)	(9,500)	(9,500)	(9,500)
- Admission Charges	(5,834)	(7,000)	(7,000)	(7,000)
- Museum Grants	0	(3,000)	(28,800)	(3,000)
- Other	(7,697)	(5,020)	(5,020)	(4,830)
- External Charges	(6,242)	(6,240)	(6,420)	(6,420)
DIRECT BUDGET TOTAL	185,744	215,160	215,840	222,520
Internal Charges (Net)	48,308	56,100		
	234,052	271,260		

TOURIST INFORMATION CENTRE

Staffing Costs	79,978	86,570	86,010	87,300
Premises	26,013	23,980	23,910	27,440
Promotional Activities	8,719	9,460	10,240	10,460
Direct Admin Costs	1,046	1,360	1,360	1,380
Grants and Subscriptions	1,107	1,140	1,140	1,170
DIRECT EXPENDITURE TOTAL	116,863	122,510	122,660	127,750
Income	(19,387)	(21,850)	(23,550)	(23,010)
DIRECT BUDGET TOTAL	97,476	100,660	99,110	104,740
Internal Charges (Net)	39,900	48,980		
	137,376	149,640		

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GRANTS AND CONTRIBUTIONS

Citizens Advice Bureaux	69,000	69,000	69,000	0
Assistance to the Arts	4,500	4,500	4,500	0
Sport and Recreation	7,760	1,500	1,500	0
Council for Voluntary Service	13,220	13,220	13,220	0
Volunteer Bureau	2,500	2,500	2,500	0
Crossroads Care Scheme	8,000	8,000	8,000	0
Other Welfare Grants	19,494	11,600	11,600	0
Assistance to the Arts Subscriptions	4,608	4,510	4,510	0
Sport & Recreation Subscriptions	260	500	500	0
Local Road Safety Advisory Committee	500	500	500	500
One Year core Funding	0	10,000	0	0
Contributions Fund - Support	-	-	2,000	114,630
Contributions Fund - Subscriptions	-	-	0	7,100
Leisure and Culture	-	-	4,000	8,500
Community Partnership	-	-	6,000	27,100
Contingency	0	5,323	3,320	0
DIRECT EXPENDITURE TOTAL	129,842	131,153	131,150	157,830
Income - Pig Market	(27,471)	(20,000)	(20,000)	(20,000)
DIRECT BUDGET TOTAL	102,371	111,153	111,150	137,830
Internal Charges (Net)	83,176	66,100		
	185,547	177,253		

BRIDGE END GARDENS

Staffing Costs	23,577	25,720	59,920	68,600
Gardens	62,760	27,450	27,850	28,560
DIRECT EXPENDITURE TOTAL	86,337	53,170	87,770	97,160
Income - Grant	(25,249)	0	0	0
- Donations	(136)	0	0	0
DIRECT BUDGET TOTAL	60,952	53,170	87,770	97,160
Internal Charges (Net)	12,459	12,170		
	73,411	65,340		

EMERGENCY PLANNING

Staffing Costs	36,715	32,030	30,320	31,730
Emergency Centre	671	640	670	690
Disaster Funding	5,930	0	0	0
Direct Admin Costs	2,818	2,800	2,920	3,100
DIRECT BUDGET TOTAL	46,134	35,470	33,910	35,520
Internal Charges (Net)	24,619	19,300		
	70,753	54,770		

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COMMUNITY SAFETY

Staffing Costs	30,324	32,060	30,900	32,460
Community Safety	0	7,500	7,500	7,500
Youth Initiatives	28,462	15,000	22,320	15,250
Crime Prevention	51,797	23,010	20,800	21,260
DIRECT EXPENDITURE TOTAL	110,583	77,570	81,520	76,470
Income				
- Grants & Donations	(7,500)	(6,000)	(6,000)	(6,000)
- Partnership	(27,019)	(30,000)	(30,000)	(30,000)
- Other	(5,156)	(1,600)	0	0
DIRECT BUDGET TOTAL	70,908	39,970	45,520	40,470
Internal Charges (Net)	160,633	163,360		
	231,541	203,330		

DRUG AWARENESS

Staffing Costs	29,629	31,530	7,970	0
Communities Against Drugs	55,593	0	0	0
Direct Admin Costs	5,029	4,500	4,500	4,600
DIRECT EXPENDITURE TOTAL	90,251	36,030	12,470	4,600
Income				
- Donations	(50)	0	0	0
- Partnership	(55,593)	(20,000)	(20,000)	(20,000)
DIRECT BUDGET TOTAL	34,608	16,030	(7,530)	(15,400)
Internal Charges (Net)	21,093	19,030		
	55,701	35,060		

COMMUNITY WARDENS

DIRECT BUDGET TOTAL	-	50,000	50,000	50,000
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